

#### LAND VALUES PREPARING FOR WHAT'S NEXT

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# **Opening Comments** 2012 in Review ....

- \$20,000+ per acre land
- Prime time TV coverage
- Strong farm income
- Widespread drought
- Intense investor interest



# Opening Comments Advice for 2012...

- Turn off the noise
- Separate: emotion/assumption/speculation
- From: facts/data/information
- Remember the old axiom "what goes up must come down"!
  - Will that apply here?

#### **Midwest RE Values**



Source: Federal Reserve Bank of Kansas City





### **Benchmark Farms**

- 66 benchmark farms
  - Iowa, South Dakota, Nebraska, and Wyoming
- Values updated semi-annually (January and July 1<sup>st</sup>)
- 33,700 sales analyzed over the past 5 years (14,451 in Iowa)
- The real estate market has been very active throughout 2012. There is a strong demand for cropland resulting in strengthening values.

## **Benchmark Trends**



(Based on 7/1/2012 Values)

State	6 Month	1 Year	5 Year	10 Year	
lowa (21)	6.2%	21.7%	104.0%	271.0%	
Nebraska (20)	16.3%	47.3%	<mark>14</mark> 7.6%	276.1%	
South Dakota (23)	12.9%	24.1%	88.2%	293.4%	
Wyoming (2)	1.1%	1.1%	7.2%	95.7%	



## **Land Value Drivers**

- Profitable cash grain production
  - strong demand for cropland tracts
- Demand for farm commodities
  - exports
  - ethanol production
- Grain ending stocks
  - global production
- Low interest rates
- Lack of alternative investments from both the buyer's and seller's perspectives
- Equipment investment and operating capacity



#### **Factors Impacting Crop Returns**



7



#### **Interest Rate Trends**



#### Farm Debt Leveraging Has Not Followed Land Prices Higher

#### Billion dollars

2500 - 500 Change 1980-1990 Change 1990-2000 Change 1970-1980 Change 2000-2010 Assets ... +259% Assets ... -16% Assets ... +43% Assets .... +74% Debt ..... +25% Debt ..... +235% Debt ...... -19% Debt ...... +43% 2000 400 1500 - 300 Farm assets (left scale) 1000 200 Farm debt (right scale) 500 100 0 -0 10 сØ. æ. eP.

**Billion dollars** 



# Sustainable Value Lending Philosophy



#### **FCSAmerica Began Using in 2008**

- Purpose Manage risk for borrower and bank
- Premise Recognize higher commodity production margins but limit over-reaction
- Outcome Help prevent over-extending credit in a rapidly increasing market



## **Information Sources**





FAPRI

Food and Agricultural Policy Research Institute



## Historical, Current, Projected - Corn Price



Projected

Farm Credit Services of America



#### **Net Return Summary**



\* Net operating revenues = returns over variable costs. Revenue excludes government payments;

Sources: USDA, ERS (historical); Informa Economics (forecast, 2011-2015)



#### FCSAmerica's Cap Rate Trend



## FCSAmerica's Lending Model Assumptions



- **Forward Looking Assumptions for the Northern Iowa Model:** 
  - 1. 200 bushel yield
  - 2. \$4.50 corn price
  - 3. IA State variable & fixed cost budget estimates
  - 4. A 3.5% capitalization rate (return on investment) Forward looking assumptions yield:
    - Return to real estate of \$320-\$350/A
    - Sustainable market value averaging \$9,000/A
    - Sustainable lending level of \$5,900/A



### **Sustainable Value Philosophy**

Capitalization Rate	2.0%	2.5%	3.0%	3.5%	4.0%	4.5%	<mark>5.0%</mark>	5.5%	6.0%
Sustainable Land Value	\$15, <mark>9</mark> 31	\$12,745	\$10,621	\$9,103	\$7,965	\$7,080	\$ <mark>6,37</mark> 2	\$5,793	\$5,310
65% Level	\$10,35 <mark>5</mark>	\$8, <mark>284</mark>	\$6,903	\$5,917	\$5,177	\$4,602	\$4,142	\$3 <mark>,76</mark> 5	\$3,452



## **Sustainable Value Philosophy**

- A difficult valuation scenario
- Long-term asset (land) being greatly influenced by short-term economic factors

#### THE GREAT LESSON:

• Rising asset values do not repay loans



## **Land Valuation Wildcards**

- Weather volatility
- CRP acres
- Valuation of the dollar
- Seed genetic improvements
- European debt crisis
- Number of real estate sales
- Global responses to production



## **Land Valuation Questions**

- What is likely to change in the drivers / wildcards?
- How could that affect land prices?
- What is the most likely scenario?



# **Could a Downturn Occur?**

- Demand destruction
  - Livestock
  - Ethanol
- Drought in 2013?
  - Could we push prices even higher?
  - Is there practical top?
- Large crop in 2013
- Subsequent back-to-back strong (trend-line) yields
- Increase in interest rates
- Other factors
  - Global economies
  - Value of the dollar



## What Happens In a Downturn ?

- Emotions kick in
- Buyers get cautious
  - Lower prices and profits
  - Uncertainty
  - Conserving cash/working capital
- Lower bids get rejected
  - Sellers refuse to accept lower prices initially
- Buyers wait on the sidelines thinking prices will go even lower
- Fewer sales to discover true price
  - Auctions accentuate the upside and downside
  - More sales are private treaty (negotiated)

#### **Real Estate**





## % of Fixed Interest Rates -Real Estate Portfolio







## **Food for Thought**



## **Food for Thought**

The increase in farm real estate values is different than the housing bubble and the '80s

- Is being purchased from a position of financial strength
- Significant equity (both cash and collateral) going into the purchases
- Is an income-producing asset
- Does not materially deteriorate/depreciate from abuse and neglect
- Supply is constant (relatively); there is not a risk of over-building/overdevelopment like housing or commercial real estate



## **Risk Management Tools**

- Maintain strong working capital
- Know your land cost / acre
- Fix long-term interest rates
- Resist aggressively prepaying fixed rate loans
- Crop insurance coverage revenue protection
- Crop insurance trend adjusted yield
- Flex leases



# **Food for Thought**

- Current environment is not a time for higher risk or higher leverage
- Leverage has two equal and real outcomes
  - Maximizes opportunity for profit AND maximizes opportunity for loss
- Historically, it has been better to leverage into business cycle "low points" than to leverage into business cycle "high points"



## Food for Thought Production Agriculture Margins

- Likely scenario:
  - Higher margins are not permanent
  - Higher margins last for short periods of time
  - Margins tend to normalize over time
  - All parties involved in production agriculture will want a piece of the pie
  - "The function of a competitive market is to drive the economic return

to the average producer to breakeven..." Danny Klinefelter, Texas A&M

# **In Closing**



- "May you live in interesting times"---Ancient Chinese Proverb
- Are we in a bubble?
- Are we entering a golden age for U.S. agriculture?